

AEON



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Dear Valued Shareholders of AEON CO. (M) BHD. (“AEON” or the “Company”),

It is our pleasure to invite you to the 41st Annual General Meeting (“AGM”) of the Company, which will be held on a hybrid mode as follows:

Date and Time : Wednesday, 20 May 2026, 2:00 p.m.
Physical Meeting Venue : (i) The Grand Ballroom, Level 2, InterContinental Kuala Lumpur,
165, Jalan Ampang, 50450 Kuala Lumpur, Malaysia; OR
Virtual Meeting Platform : (ii) <https://investor.boardroomlimited.com>

All Member(s), proxy(ies), corporate representative(s) or attorney(s) who wish to attend and participate at the 41st AGM physically are required to register for the meeting at the Physical Meeting Venue.

For Member(s), proxy(ies), corporate representative(s) or attorney(s) who wish to attend and participate at the 41st AGM remotely, the virtual meeting will be conducted through live streaming and online remote voting via the RPEV facilities to be provided by Boardroom Share Registrars Sdn Bhd (“Boardroom”) on the Boardroom Smart Investor Portal (“BSIP”) platform at <https://investor.boardroomlimited.com>, the details of which are set out in the Administrative Details.

Member(s) who have appointed proxy(ies) to attend, participate, speak and vote at this AGM virtually via RPEV must request his/her proxy(ies) to register himself/herself for RPEV at BSIP at <https://investor.boardroomlimited.com> in accordance with the procedures as set out in the Administrative Details.

AEON, in support of sustainable business practices, will be making available the digital copy of the following documents at <https://ir2.chartnexus.com/aeon/agm.php>. You may scan the QR code to download.

1. Integrated Annual Report 2025
2. Circular in relation to Proposed Renewal of Existing Shareholders’ Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature (“Circular”)
3. Notice of 41st AGM
4. Proxy Form
5. Administrative Details



Should you prefer to receive a printed copy of the Integrated Annual Report 2025 and Circular, you may submit your request for a printed copy via <https://investor.boardroomlimited.com> by selecting “Request for Annual Report and Circular” under “Investor Services” after login. Alternatively, you may also make your request through telephone/e-mail to our Poll Administrator at the number/e-mail address given below. We will send it to you by ordinary post as soon as possible upon receiving your request.

We would like to thank you for your continued support to the Company. If you have any enquiry, you may contact the following organisations during office hours on Monday to Friday from 8:30 a.m. to 5:30 p.m. (except public holidays):

Boardroom Share Registrars Sdn Bhd

General Line: +603 7890 4700/ Email: bsr.helpdesk@boardroomlimited.com

AEON CO. (M) BHD.

General Line: +603 9207 2005/ Email: InvestorRelations@aeonretail.com.my

AEON CO. (M) BHD.

Registration No.: 198401014370 (126926-H)
3rd Floor, AEON Taman Maluri Shopping Centre
Jalan Jejaka, Taman Maluri, Cheras
55100 Kuala Lumpur, Malaysia

We look forward to seeing and connecting with you during the 41st AGM.